# Form **990**

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 **2011**Open to Bublic

Open to Public Inspection

Α	For the	2011 calendar year, or tax year beginning $OCT\ 1$ , $2011$ and ending	SEP 30, 2012	
В	Check if	C Name of organization	D Employer identific	cation number
ŧ	applicable	CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT		
	Addres change	S COUNCIL, INC.		
	Name change	Doing Business As	71-0	388927
	Initial return	•	uite <b>E</b> Telephone numbe	 r
	Termin-			785-2303
	Amend- return	City or town, state or country, and ZIP + 4	G Gross receipts \$	18,843,247.
	Application	FORT SMITH, AR 72914	H(a) Is this a group re	eturn
	pendin	F Name and address of principal officer:MARK WHITMER	for affiliates?	Yes X No
		SAME AS C ABOVE	H(b) Are all affiliates inc	luded? Yes No
			527 If "No," attach a	list. (see instructions)
		e: ▶ WWW.CSCDCCAA.ORG	H(c) Group exemptio	
		organization: X Corporation Trust Association Other ► L Y	ear of formation: $1965$ $_{ m N}$	🛮 State of legal domicile: 🗚
Pa		Summary		
ě	1 8	Briefly describe the organization's mission or most significant activities: CRAWFORD	-SEBASTIAN CO	MMUNITY
Activities & Governance	-	DEVELOPMENT COUNCIL, INC. IS A COMMUNITY ACT		
ern	2 (	Check this box $lacktriangle$ if the organization discontinued its operations or disposed of n	nore than 25% of its net as	
Š			3	18
æ		Number of independent voting members of the governing body (Part VI, line 1b)		18
ies		otal number of individuals employed in calendar year 2011 (Part V, line 2a)		49
Ĭξ		otal number of volunteers (estimate if necessary)		0
Act		otal unrelated business revenue from Part VIII, column (C), line 12		0.
	1 d	Net unrelated business taxable income from Form 990-T, line 34		0.
			Prior Year	Current Year
ne		Contributions and grants (Part VIII, line 1h)	13,940,422.	17,645,832.
Revenue		Program service revenue (Part VIII, line 2g)	1,164,204. 652.	1,184,342.
Be		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	-32,384. 2,625.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	15,105,278.	18,800,415.
_		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,840,535.	14,164,621.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)	1,299,836.	1,609,406.
Expenses	15 5	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
en	loa i	Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  84,077.	0.	0.
$\overline{\mathbf{x}}$	17 (	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,999,189.	944,728.
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	15,139,560.	
		Revenue less expenses. Subtract line 18 from line 12	-34,282.	2,081,660.
or Sec		tovortuo 1000 0xportuoos. Gubitaet iirio 10 front iirio 12	Beginning of Current Year	End of Year
ets	20 7	otal assets (Part X, line 16)	2,523,313.	4,752,205.
Ass	21	Total liabilities (Part X. line 26)	113,495.	260,727.
Net Assets or Fund Balances	22 1	Net assets or fund balances. Subtract line 21 from line 20	2,409,818.	4,491,478.
	art II	Signature Block	, ,	
Und	ler penal	ties of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of m	y knowledge and belief, it is
true	, correct	, and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	
		<b>\</b>		
Sig	ın	Signature of officer	Date	
He	re	MARK WHITMER, EXECUTIVE DIRECTOR		
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Pai		BARBARA HAMBRICK	05/09/13 if self-employed	P00387600
	· L	Firm's name BEALL BARCLAY & COMPANY, PLC, CPA	Firm's EIN ▶	71-0355269
Use	Only	Firm's address P. O. BOX 10148	,	400 404
		FORT SMITH, AR 72917	Phone no. (	<u>479) 484-5740</u>
Ma	y the IR	S discuss this return with the preparer shown above? (see instructions)		X Yes No

	CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT		
	990 (2011) COUNCIL, INC.	71-0388927	Page 2
Par	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response to any question in this Part III		X
1	Briefly describe the organization's mission:		
	CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC.	IS A COMMUNIT	ΓY
	ACTION AGENCY WHOSE PURPOSE IS TO MAKE IMPROVEMENTS IN	THE LIVES OF	
	LOW-INCOME INDIVIDUALS, FAMILIES AND THE COMMUNITIES IN	WHICH THEY	
	LIVE, SO THAT A GREATER LEVEL OF SELF-SUFFICIENT LIVING	CAN BE	
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes	X No
	If "Yes." describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	? <b>Yes</b>	X No
Ū	If "Yes," describe these changes on Schedule O.	· — 100	
4	Describe the organization's program service accomplishments for each of its three largest program services, a	o manaurad by avnanca	
4			
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of	or grants and allocations to	)
	others, the total expenses, and revenue, if any, for each program service reported.	enue \$ 589,6	567 .
4a	(Code: ) (Expenses \$ 10,700,991. including grants of \$ ) (Reve	enue \$ 309,0	<del>567•</del> )
	RIVER VALLEY REGIONAL FOOD BANK		
	THE RIVER VALLEY REGIONAL FOOD BANK PROVIDES FOOD TO 21		
	AGENCIES AND 30,161 INDIVIDUALS THROUGHOUT SEVEN COUNTI	IES WHO PROVII	DED
	IT DIRECTLY TO THE HUNGRY AND UNDERNOURISHED.		
4b	(Code: ) (Expenses \$ 1,009,938 • including grants of \$ ) (Reve	enue \$ 105,0	196. \
40	(Code: ) (Expenses \$ 1,009,938 including grants of \$) (Reve		, , , , , , , , , , , , , , , , , , ,
	TO REDUCE HEATING AND COOLING COSTS FOR THE LOW-INCOME	EXMITTEC.	
	PARTICULARLY FOR THE ELDERLY, PEOPLE WITH DISABILITIES,		ΛT.
	BY IMPROVING THE ENERGY EFFICIENCY OF THEIR HOMES WHILE		
		ENSURING THE	LIK
	HEALTH AND SAFETY.		
4c	(Code: ) (Expenses \$ 1,091,195 • including grants of \$ ) (Reve	enue \$	)
	HEAP		′
	THE HEAP PROGRAM IS DESIGNED TO HELP LOW-INCOME HOUSEHO	DLDS IN CRAWFO	ORD
	AND SEBASTIAN COUNTY WITH THEIR HEATING OR COOLING BILI		
	ASSISTANCE PROGRAM HAS ASSISTED 6,946 FAMILIES.	01121	
	TIDDIDITINGS TROOTEST IND TIDDIDID 0,540 TIMILITIES.		
4d	Other program services (Describe in Schedule O.)		
	(Expenses \$ 3,654,798 • including grants of \$ ) (Revenue \$	459,372 <sub>•)</sub>	

132002 02-09-12

4e

Form **990** (2011)

16,456,922.

Total program service expenses ▶

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Form 990 (2011) COUNCIL, INC
Part IV Checklist of Required Schedules

1 Is the organization described in section SOT(c)(3) or 4947[a)(1) (other than a private foundation)?  1				Yes	No
2 Is the organization required to complete Schedule 0. Schodule of Contributions 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public ordinary. **Test.**Complete Schedule 0. Part 1** 4 Section 501(c)(3) organizations. Did the organization angage in lobbying activities, or have a section 501(h) election in effect during the tax year? **Test.**Complete Schedule 0. Part 1** 5 Is the organization assection 501(c)(4) of 501(c)(5) or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedule 9. Part 1** 5 Is the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts 1** **Test.**Complete Schedule D. Part 1** 7 Did the organization maintain any donor advised funds or any similar funds or accounts 1** **Test.**Complete Schedule D. Part 1** 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If **Yes,** complete Schedule D. Part 1** 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If **Yes,** complete Schedule D. Part 1** 9 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If **Yes,** complete Schedule D. Part 1** 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If **Yes,** complete Schedule D. Part 1** 10 Did the organization server to any of the following questions is **Yes,** then complete Schedule D. Parts V, III ** 11 If the organization report an amount for land, buildings, and equipment in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 18 If **Yes,** complete Schedule D. Part	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office if If "Yes," complete Schedule C, Part II.  Section 901(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.  Section 901(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part III.  Section 901(c)(4), 501(c)(6), 501(c)(6), 501(c)(6), 501(c)(6), 501(c)(6).  Bid the organization ascention 501(c)(4), 501(c)(6), 501(c)(6), 501(c)(6).  Bid the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II II.  Bid the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide rand downwents, or quasi endowments? If "Yes," complete Schedule D, Part III.  Bid the organization in export an amount of part X, line 21; serve as a custodian for amounts not listed in Part X, or provide rand downwents, or quasi endowments? If "Yes," complete Schedule D, Part IV.  Bid the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part V.  Bid the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part V.  Bid the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part VIII.  Bid the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part VIII.  Bid the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part X III.  Bid the organization report an amount for other assets in					
Section SOI(R) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	2		2	X	
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II I I I I I I I I I I I I I I I I I	3		3		х
5 Is the organization a section 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar armounts as defined in Revenue Procedure 98.191 / 1"Ves," complete Schedule C, Part II / 10 Id the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part II / 10 Id the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part II / 2 Id the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II / 2 Id the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II / 2 Id the organization, directly or through a related organization, hold assets in temporarily restricted endowments, or quasiendowments? If "Yes," complete Schedule D, Part IV / 3 Id the organization, directly or through a related organization, hold assets in temporarily restricted endowments, or quasiendowments? If "Yes," complete Schedule D, Part IV / 3 Id the organization, directly or through a related organization, hold assets in temporarily restricted endowments, or quasiendowments? If "Yes," complete Schedule D, Part IV / 4 Id the organization report an amount for investments or yet as a spiciable.  a Did the organization report an amount for investments or yet as a spiciable.  b Did the organization report an amount for investments or yet of the complete Schedule D, Part IV   5 Id the organization report an amount for investments or yet as a spiciable assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X   11 Id X   X Id Did the organization report an amount for other liabilities in Part X, line 19 If "Yes," complete Schedule D, Part X   11 Id X   X Id Did the organization report an amount for other liabilities in Part X, line 19 If "Yes," complete Schedule	4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	4		х
similar amounts as defined in Revenue Procedure 98-197 if "Yes," complete Schedule C, Part III  6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II  7 Did the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part III  8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide oredit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  10 Did the organization report an amount for repair, or debt negotiation services? If "Yes," complete Schedule D, Part V  11 If the organization is asswer to any of the following questions is "Yes," then complete Schedule D, Part V, III, VIII, VII, VI, or X as a pplicable.  10 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V III  11 If the organization report an amount for investments - order securities in Part X, line 10? If "Yes," complete Schedule D, Part V III  12 Did the organization report an amount for westments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V III  13 Did the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X III  14 Did the organization slability for uncertain tax period in Part X, line 16? If "Yes," complete Schedule D, Part X III  15 Did the organization slability for uncertain tax period in Part X, line 16. If the X IIII  16 Did the or	5				
6 Did the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part I Pid the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Pid the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Pid the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV Py X To Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V Py Part V Py Part V Py Py Part V Py	•		5		Х
provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II  7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III   8  8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV   8  9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt repair, or debt regalitation services? If "Yes," complete Schedule D, Part IV   9  10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V   10  11 If the organization is report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V   10  12 Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part V   11  2 Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IV   11  2 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IV   11  2 Did the organization sibality in Intel 18 If If Yes, organized schedule D, Part IV   11  3 Did the organization sibality for uncertain tax years of the tax year include a footnote that addresses the organization is separate or consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X   11  2 Did the organization obtain separate, independent audited financial statem	6				
the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			6		Х
B Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
Schedule D, Part III  Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  If the organization is answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, VII, VI, VII, X or X as a spilicable.  Bid the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  Did the organization amount for other liabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 16? If "Yes," complete Schedule D, Part X as part X, line 17 Yes, and If the organization included in consolidated, independent audited financial statements for the tax ye		the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V 11 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V 12 In 11 In 12 In 12 In 13 In 13 In 15 In 16? If "Yes," complete Schedule D, Part X In 15 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16? If "Yes," complete Schedule D, Part X In 16 In 16 In 16. I	8		8		Х
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V   10	9				
endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  11b X  c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  d Did the organization report an amount for other labilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  d Did the organization seport an amount for other labilities in Part X, line 25? If "Yes," complete Schedule D, Part X  11d X  f Did the organization in cortain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  11d X  12a Did the organization included in consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X X III X  12b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X X, XII, and XIII is optional  12b X  13 Is the organization maintain an office, employees, or agents outside of the United States? If and IV III X X  15 Did the organization maintain an office, employees, or agents outside of the United States? If Yes," complete Schedule F, Parts II and IV III X  15 Did the organization report on Part X, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts III and IV III X  16 Did the organization report on Part		credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
as applicable.  a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI VI  b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b X  c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c X  d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X, line 16? If "Yes," complete Schedule D, Part X 11d X  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11d X  12a Did the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f X  12b Was the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X, XI, and XIII is optional 11f X 12a X  12b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X, XI, and XIII is optional 12b X  12b Was the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule D, Part X, XI, and XIII is optional 12b X  13b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule D, Part X, XI, and XIII is optional 12b X  13c Is the organization maintain an office, employees, or agents outside of the United St	10		10		Х
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or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV  17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1 and 8a? If "Yes," complete Schedule G, Part II  19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  20 Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  20 X	15				
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20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  20a X	19		40		x
252 215 315 Significant of the strategic and	20-				
		If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<del></del> -

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### Part IV Checklist of Required Schedules (continued)

United States on Part IX, column (A), line 17 if "Yes," complete Schedule I, Parts I and II  2	21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		Yes	No
column (A), line 27 II "Yes," complete Schedule I, Parts I and III  3 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule I, I me 25  24a Did the organization have a tax exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule II, I mine 25  25b Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception?  26c Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception?  27d Did the organization and cat as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds?  27d Did the organization avaire that it engaged in an excess benefit transaction with a disqualified person during the year?  28d Section 501(Kgl) and 501(Kgl) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year?  28d Was a loan toor by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organizations at x year? If "Yes," complete Schedule L, Part II  29d Was a loan toor by a current or former officer, director, trustee, key employee, bushantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part IV  29d Was the organization and a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  29d A analytic member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  29d A analytic member of a current or former office			21		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.  24 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after Deember 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", or to line 25  24 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  25 Did the organization and sa an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization and so as no no behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization and so as no no behalf of "issuer for bonds outstanding at any time during the year? 24d Did the organization and so as no no behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization and so as no no behalf of "issuer for bonds outstanding at any time during the year? 24d Did the organization and so as no no behalf of "issuer for bonds outstanding at any time during the year? 24d Did the organization aware that it engaged in an excess benefit transaction with a disqualified person during the year? 14 Yes, "complete Schedule L, Part II" 25b X.	22		22	Х	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24d  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24d  Did the organization and \$51(b(x)) organizations. Did the organization gain an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990.427 If "Yes," complete Schedule L, Part II  25b X  27	23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23		x
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  24d  25a Section 501(x)3 and 501(x)4) are 501(x)4) organizations. Did the organization and the state that the transaction was that it engaged in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  25b X  25c Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II  26 Was the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III  27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions);  a A current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee for a family member thereof) was an officer, director, trustee, or key employee for a family member thereof) was an officer, director, trustee, or key employee for a family member thereof) was an officer, director, trustee, or key employee for a family member thereof) was an officer, director, trustee, or key em	24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			X
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director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV  28c X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I  31 X  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete  Schedule N, Part II  32 X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 X  34 Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b X  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I 31 X 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II 32 X 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 X 31 X 32 X 33 Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 34 X 35 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35 X 35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 X 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	С		28c		X
contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 X  34 Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, V, and V, line 1  34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b X  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
31 Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 X  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b X  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI are incomplete Schedul	30	Little Off IVan II normalata Calcadada M	30		X
Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 X  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 X  34 Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  34 X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b X  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  37 A X  38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		X
Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  34 Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  37 X  38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		X
Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  34  X  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  35b  X  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  37 X  38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	33		Х
<ul> <li>Did the organization have a controlled entity within the meaning of section 512(b)(13)?</li> <li>Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2</li> <li>Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2</li> <li>Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI</li> <li>Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?</li> </ul>	34	Was the organization related to any tax-exempt or taxable entity?			X
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38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		x	

Form **990** (2011)

Form 990 (2011) COUNCIL, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	103			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ble gaming			
	(gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	49			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		•			37
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X
b	If "Yes," enter the name of the foreign country:	_				
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A			_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		ľ	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  Does the organization have annual gross receipts that are normally greater than \$100,000, and did the second statement of the seco			5c		
Va	any contributions that were not tax deductible?			6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contribut			- Ou		
~	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as req	uired			
	to file Form 8282?			7с		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontrac	xt?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr			7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, airplanes, or other vehicles, did the organization of cars, airplanes, or other vehicles, did the organization of cars, airplanes, or other vehicles, did the organization of cars, airplanes, did the organization of cars, a		1	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di					
9	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at Sponsoring organizations maintaining donor advised funds.	any un	ie during the year!	8		
	Did the organization make any taxable distributions under section 4966?			9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:			-		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		-	40		
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
L	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
D	Enter the amount of reserves the organization is required to maintain by the states in which the	13b				
_	organization is licensed to issue qualified health plans  Enter the amount of reserves on hand	13c				
				14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b		
~	,				990 (	2011)

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COUNCIL, INC.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI					LX.
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	18			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with a	any other			
	officer, director, trustee, or key employee?			2		Х
3	Did the organization delegate control over management duties customarily performed by or under the	ne direc	t supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?			3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form	990 wa	s filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		5		Х
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or			
	more members of the governing body?			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,					
	persons other than the governing body?			7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by the	following:			
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ached a	t the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue	Code.)			
			_		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such of	hapters	, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo	dy befor	e filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to conf	icts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	Yes," de	scribe			
	in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13	X	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approve	al by in	dependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	?				
а	The organization's CEO, Executive Director, or top management official			15a		X
b	Other officers or key employees of the organization			15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	ith a			
	taxable entity during the year?			16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its p	articipation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic	nizatior	ı's			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ► NONE					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Secti	on 501(c)(3)s only) a	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	onflict c	f interest policy, and	d finan	icial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books a	and reco	ords of the organizat	ion:		
	SALLY FISHER - 479-785-2303  4831 ARMOUR STREET FORT SMITH AR 72914					
	4631 AKMOUK STREET, FORT SMITH AR 77914					

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### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if heither the organization in	1	T	21 IIZC			npe	IISa	<del></del>	· · · · · · · · · · · · · · · · · · ·	/E\
<b>(A)</b> Name and Title	(B) Average	<b>.</b>	<b>(C)</b> Position					( <b>D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	hours per	box	, unle	ss pe	rson	than is bot	h an	compensation	compensation	amount of
	week		cer ar	a a a	recto	or/trus	stee)	from	from related	other
	(describe hours for	trustee or directo				-		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	tee or	stee			nsate		(W-2/1099-MISC)	(,)	organization
	organizations	al trus	nal tru		loyee	ompe e				and related
	in Schedule O)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) KAREN PEARSON	0)	드	드	9	조	포 등	윤			
CHAIRPERSON	1.50	x		х				0.	0.	0.
(2) PATRICIA FREE										
SECRETARY	1.50	Х		Х				0.	0.	0.
(3) VAN FERGUSON										
DIRECTOR	1.50	X						0.	0.	0.
(4) TIM HODGES										
TREASURER	1.50	Х		Х				0.	0.	0.
(5) PAULA RIORDAN										
DIRECTOR	1.50	Х						0.	0.	0.
(6) ABIGAIL TAYLOR COX										
VICE-CHAIRPERSON	1.50	Х		Х				0.	0.	0.
(7) JUDGE DAVID HUDSON									_	
DIRECTOR	1.50	Х						0.	0.	0.
(8) MAYOR LT. COLONEL GARY BAXTER	1 50	l								•
DIRECTOR	1.50	Х						0.	0.	0.
(9) ELAINE STANFIELD	1 50									0
DIRECTOR	1.50	Х				<u> </u>		0.	0.	0.
(10) GINNY WRIGHT	1 50	7.							0.	0
DIRECTOR	1.50	Х						0.	0.	0.
(11) TRACY PENNARTZ	1.50	x						0.	0.	0.
(12) SHERIFF BILL HOLLENBECK	1.50	≏				<u> </u>	-	0.	0.	0.
DIRECTOR	1.50	x						0.	0.	0.
(13) GENE BELL	1.50	1						0.	0.	
DIRECTOR	1.50	X						0.	0.	0.
(14) VIRGINIA WALDON	1.30	123				<u> </u>			•	
DIRECTOR	1.50	x						0.	0.	0.
(15) MICHAEL SHINN		+				$\vdash$	H			<u></u>
DIRECTOR	1.50	$ _{\mathbf{X}}$						0.	0.	0.
(16) SHIRLEY FORT LEE		<del></del>				$\vdash$				
DIRECTOR	1.50	x						0.	0.	0.
(17) LING LING MOORMAN										
DIRECTOR	1.50	X						0.	0.	0.
										Cause 000 (0011)

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Part VII Section A. Officers, Directors, Tru	ıstees, Key Eı	mple	oyee	es, a	nd l	High	est	Compensated Employ	rees (continued)			
(A) Name and title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						( <b>D</b> ) Reportable compensation	<b>(E)</b> Reportable compensation		Esti amo	(F) mated ount of
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MIS	3	comp fro orga and	ther ensation m the nization related nizations
(18) TRICIA HALL DIRECTOR	1.50	х						0.		0.		0.
(19) MARK WHITMER				3,7						0.	,	
EXECUTIVE DIRECTOR (20) SALLY S. FISHER	40.00			Х				55,158.		0.		,206.
FINANCIAL DIRECTOR	40.00			Х				50,260.		0.		195.
								105 110				101
1b Sub-total c Total from continuation sheets to Part VI								105,418.		00.	2	,401.
d Total (add lines 1b and 1c)								105,418.		0.	2	,401.
<ul><li>Total number of individuals (including but n compensation from the organization</li></ul>	ot limited to th	nose	liste	ed a	bove	e) wl	no r	received more than \$100	,000 of reportable	е		0
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s											3	res No
<ul> <li>For any individual listed on line 1a, is the su</li> <li>and related organizations greater than \$150</li> </ul>	ım of reportab	le c	omp	ensa	atior	n and	d ot	•	the organization			X
5 Did any person listed on line 1a receive or a	accrue compe	nsat	ion 1	from	any	/ uni	ela	ted organization or indiv	idual for services		4	22
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedul	e J i	or s	uch	pers	son					5	X
Complete this table for your five highest co	mpensated in	dep	ende	ent c	onti	racto	ors	that received more than	\$100,000 of com	pens	ation fro	om
the organization. Report compensation for	the calendar y	ear	endi	ing v	vith	or w	rithi		year.		(0)	
(A) Name and business	address	N	INC	E				(B) Description of s	services	С	(C) ompen	
2 Total number of independent contractors (i	ncluding but n	not li	mito	d to	tho	ا می	ster	d above) who received n	ore than			
\$100,000 of compensation from the organi	•	JUL II		.u 10		0	ى د <del>ن</del> (	adovo, who received if	ioro triali			
											Form 9	90 (2011)

COUNCIL, INC.

Part VIII Statement of Revenue (D) (A) (B) (C) Revenue excluded from Total revenue Related or Unrelated exempt function business tax under sections 512, revenue revenue 513, or 514 20,000 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues 1b 69,981 **c** Fundraising events ..... 1c d Related organizations 1d <sub>1e</sub> 4,995,160 e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 12560691 11,910,008. g Noncash contributions included in lines 1a-1f: \$ 17645832. h Total. Add lines 1a-1f . **Business Code** 2 a CHARGES & FEES 592,852. 592,852. Program Service Revenue 624200 624200 591,490. 591,490. SHARED MAINTENANCE All other program service revenue 1,184,342. Total. Add lines 2a-2f Investment income (including dividends, interest, and 448 448. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 2,625. 6 a Gross rents 0. **b** Less: rental expenses ...... 2,625. c Rental income or (loss) ..... 2,625. 2,625. **d** Net rental income or (loss) . 7 a Gross amount from sales of (i) Securities (ii) Other 10,000 assets other than inventory b Less: cost or other basis 42,832 and sales expenses 32,832 c Gain or (loss) -32,832. -32,832.d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ 69,981. of contributions reported on line 1c). See 0. Part IV, line 18 b Less: direct expenses 0. 0. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold ..... c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a b d All other revenue Total. Add lines 11a-11d 18800415.1,154,135. 448. Total revenue. See instructions.

132009 01-23-12

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

7b, 8l  1 (  2 (  3 (  4 E	Check if Schedule O contains a response to include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.  Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22	nse to any question in th (A) Total expenses	is Part IX (B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
7b, 8l  1 (  2 (  3 (  4 E	b, 9b, and 10b of Part VIII.  Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in		Program service	Management and	Fundraising
2 (1 3 (1 4 E	organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in				<sub>1</sub> 5 55 50
2 ( 3 ( 4 i	Grants and other assistance to individuals in				
3 ( ( ( 4 E					
3 ( ( 4 E	the United States See Part IV line 22				
4 i	the officed otates. Oce rait iv, line 22	14,164,621.	14,164,621.		
4 E	Grants and other assistance to governments,				
4	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
5 (	Benefits paid to or for members				
	Compensation of current officers, directors,				
t	trustees, and key employees	108,245.	108,245.		
6	Compensation not included above, to disqualified				
ſ	persons (as defined under section 4958(f)(1)) and				
ſ	persons described in section 4958(c)(3)(B)				
7 (	Other salaries and wages	1,097,441.	929,665.	123,959.	43,817
8	Pension plan accruals and contributions (include				
5	section 401(k) and section 403(b) employer contributions)				
9 (	Other employee benefits	301,838.	281,858.	10,278.	9,702. 5,187.
	Payroll taxes	101,882.	92,345.	4,350.	5,187
	Fees for services (non-employees):				
a l	Management				
	Legal				
c /	Accounting	29,500.	29,500.		
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f I	Investment management fees				
g (	Other	265,653.	260,878.	2,119.	2,656.
12	Advertising and promotion	27,971.	18,985.	456.	8,530
	Office expenses	202,868.	168,573.	20,110.	14,185
<b>14</b>	Information technology				
	Royalties				
	Occupancy	86,898.	84,359.	2,539.	
17	Travel	217,953.	207,876.	10,077.	
	Payments of travel or entertainment expenses				
ſ	for any federal, state, or local public officials				
	Conferences, conventions, and meetings				
<b>20</b>	Interest	5,172.	5,172.		
<b>21</b>	Payments to affiliates				
	Depreciation, depletion, and amortization	44,302.	41,017.	3,285.	
	Insurance				
ć	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	MISCELLANEOUS	32,702.	32,702.		
ь	REPAIR & MAINTENANCE	31,709.	31,126.	583.	
С					
d					
-	All other expenses				
	Total functional expenses. Add lines 1 through 24e	16,718,755.	16,456,922.	177,756.	84,077
	Joint costs. Complete this line only if the organization	-	-	-	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2011)

Pa	rt X	Balance Sheet			<u> </u>
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	622,133.	1	511,738.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	287,537.	3	283,346.
	4	Accounts receivable, net	104,747.	4	56,254.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II		_	
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ţ	_	employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net	1 107 050	7	1 /12 205
ĕ	8	Inventories for sale or use	1,107,850.	8	1,413,385.
	9	Prepaid expenses and deferred charges	45,967.	9	41,302.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation  10a 3,093,021.  10b 646,841.	255 070		2 446 100
			355,079.	10c	2,446,180.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	0 502 212	15	4 550 005
	16	Total assets. Add lines 1 through 15 (must equal line 34)	2,523,313.	16	4,752,205.
	17	Accounts payable and accrued expenses	113,495.	17	109,206.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
es	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			
<u>ia</u>		highest compensated employees, and disqualified persons. Complete Part II			
_		of Schedule L		22	151 501
	23	Secured mortgages and notes payable to unrelated third parties		23	151,521.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	112 405	25	260 727
	26	Total liabilities. Add lines 17 through 25	113,495.	26	260,727.
		Organizations that follow SFAS 117, check here   X  and complete			
Ses		lines 27 through 29, and lines 33 and 34.	2 400 010		4 401 470
auc	27	Unrestricted net assets	2,409,818.	27	4,491,478.
Bal	28	Temporarily restricted net assets		28	
pu	29	Permanently restricted net assets		29	
Ē		Organizations that do not follow SFAS 117, check here   and			
o.		complete lines 30 through 34.			
sets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	0.400.010	32	4 404 450
~	33	Total net assets or fund balances	2,409,818.	33	4,491,478.
	34	Total liabilities and net assets/fund balances	2,523,313.	34	4,752,205.

Form **990** (2011)

Form **990** (2011)

Form	1990 (2011) COONCID, INC.	/ 1 - (	7500.	741	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1				<u> 15.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2			55.	
3	Revenue less expenses. Subtract line 2 from line 1	3		-	-	60.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	,40	9,8	18.
5	Other changes in net assets or fund balances (explain in Schedule O)	5				0.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	4	, 49	1,4	78.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					l
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a				
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audi	t			
	Act and OMB Circular A-133?			За	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audi	t [			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.			3b	X	<u> </u>

### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

Open

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

on CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

Employer identification number 71-0388927

he organ	ization is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)					
1 🖳	A church, cor	nvention of churches	s, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)	).				
2	A school des	cribed in section 17	<b>'0(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)								
з 🗌	A hospital or	a cooperative hospi	tal service organization o	described	in <b>section</b>	170(b)(1)	(A)(iii).					
4	A medical res	search organization	operated in conjunction	with a hos	pital desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(ii	i). Enter th	e hospital	's nam	ıe,
	city, and state	e:										
5	An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	perated by	a governi	mental uni	t describe	d in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6	A federal, sta	te, or local governm	ent or governmental unit	t describe	d in <b>sectio</b>	n 170(b)(	I)(A)(v).					
7 📖	An organizati	on that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general p	ublic desc	ribed i	n
	section 170(	b)(1)(A)(vi). (Comple	te Part II.)									
8 X	A community	trust described in <b>s</b>	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9	An organizati	on that normally rec	eives: (1) more than 33 1	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, and	d gross red	ceipts	from
	activities rela	ted to its exempt fur	nctions - subject to certa	in excepti	ons, and (	2) no more	than 33 1	1/3% of its	support fi	rom gross	invest	ment
	income and u	unrelated business to	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	nization at	ter June 3	80, 197	<b>′</b> 5.
		<b>509(a)(2).</b> (Complete										
10			perated exclusively to te	st for publ	ic safety. S	See <b>sectio</b>	n 509(a)(4	4).				
11 🔲			perated exclusively for th						y out the p	urposes c	of one	or
	more publicly	supported organiza	ations described in section	on 509(a)(	1) or section	on 509(a)(2	2). See <b>se</b>	ction 509(a	a)(3). Chec	k the box	that	
	describes the	e type of supporting	organization and comple	ete lines 1	1e through	11h.	•	•				
	a Type I		7		e III - Fund		egrated		d $\square$	Type III - C	Other	
е 🗌	• •		at the organization is not	• •		-	-	r more disc				เท
	foundation m	anagers and other t	han one or more publicly	supporte	ed organiza	ations des	cribed in s	ection 509	9(a)(1) or se	ection 509	(a)(2).	
f			ten determination from t						( /( /		( /( /	
	J		nis box		,	. , , , , ,	, ,,					
g			organization accepted ar						sons?			
9	· ·		irectly controls, either al			•		•			Yes	No
			upported organization?							11g(i)		
			n described in (i) above?									
			person described in (i) of									
h			about the supported org							[119(/		
	Trovide the N	onewing intermation	about the supported of	garnzation	(3).							
(:) Nama	of ournarted	/::\ FIN	(iii) Type of	(iv) Is the c	organization	(v) Did voi	ı notify the	(vi) ls	the	(v::) A m	acunt o	
` '	of supported inization	(ii) EIN	organization		sted in your			organizátio (i) organiz	n in col.	(vii) Am	port	1
orgo	mzadon		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	support?	U.S.	.?	оир	port	
			(see instructions))	Yes	No	Yes	No	Yes	No			
otal												

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

71-0388927 Page 2

#### Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	3931942.	5209736.	6970193.	13940422.	17645832.	<u>47698125.</u>		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	3931942.	5209736.	6970193.	13940422.	<u>17645832.</u>	<u>47698125.</u>		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
6	Public support. Subtract line 5 from line 4.						47698125.		
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
7	Amounts from line 4	3931942.	5209736.	6970193.	13940422.	17645832.	<u>47698125.</u>		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	2,916.	1,733.	1,198.	652.	3,073.	9,572.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part IV.)								
11	<b>Total support.</b> Add lines 7 through 10					_	47707697.		
	Gross receipts from related activities,						,348,546.		
13	First five years. If the Form 990 is for	~			•				
0-	organization, check this box and stop						<b>&gt;</b>		
	ction C. Computation of Publ					l l	00 00		
	Public support percentage for 2011 (I					14	99.98 % 99.97 %		
	Public support percentage from 2010					15			
16a	33 1/3% support test - 2011. If the c	-							
	<b>stop here.</b> The organization qualifies								
b	33 1/3% support test - 2010. If the o								
4-	and <b>stop here.</b> The organization qual								
17a	10% -facts-and-circumstances test	-							
	and if the organization meets the "fac								
	meets the "facts-and-circumstances"								
b	10% -facts-and-circumstances test	-							
	more, and if the organization meets the		•		•				
40	organization meets the "facts-and-circ								
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

Schedule A (Form 990 or 990-EZ) 2011

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support		,				
Calendar year (or fiscal year beginning in) ►	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not						
include any "unusual grants.")						
Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support					•	
Calendar year (or fiscal year beginning in) ►	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
Add lines 10a and 10b  11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on  12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3) organi:	zation,
						<b>&gt;</b>
Section C. Computation of Publi						
15 Public support percentage for 2011 (li					15	<u>%</u>
16 Public support percentage from 2010					16	%
Section D. Computation of Inves					1 1	
17 Investment income percentage for 20					17	%
18 Investment income percentage from 2					18	%
19a 33 1/3% support tests - 2011. If the	-					
more than 33 1/3%, check this box ar						
<b>b 33 1/3% support tests - 2010.</b> If the line 18 is not more than 33 1/3%, che	-					
<ul><li>20 Private foundation. If the organization</li></ul>						
gai inzation	u		, ,			

### Schedule B (Form 990, 990-EZ, or 990-PF)

Internal Revenue Service

or 990-PF)
Department of the Treasury

### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Name of the organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

COUNCIL, INC.

Cranization type (check one):

Employer identification number

71-0388927

Filers of:		Section:			
Form 990	or 990-EZ	X 501(c)( 3 ) (enter number) organization			
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation			
		527 political organization			
Form 990-	PF	501(c)(3) exempt private foundation			
		4947(a)(1) nonexempt charitable trust treated as a private foundation			
		501(c)(3) taxable private foundation			
-	-	covered by the <b>General Rule</b> or a <b>Special Rule.</b> 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.			
General R	lule				
	or an organization ontributor. Comple	filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one ete Parts I and II.			
Special R	ules				
5	09(a)(1) and 170(b	)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections )(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.			
to	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.				
c If p	contributions for us this box is checke ourpose. Do not co	(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, see exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. The ed, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., amplete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively to etc., contributions of \$5,000 or more during the year.			

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

COUNCIL, INC.

Employer identification number

71-0388927

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	US DEPARTMENT OF HEALTH AND HUMAN SERVICE  200 INDEPENDENCE AVE SW  WASHINGTON, DC 20201	\$1,601,120.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	US DEPARTMENT OF AGRICULTURE  1400 INDEPENDENCE AVE SW  WASHINGTON, DC 20250	\$ 785,823.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	US DEPARTMENT OF ENERGY  1000 INDEPENDENCE AVE SW  WASHINGTON, DC 20585	\$ <u>1,037,761.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  451 7TH ST SW #8141  WASHINGTON, DC 20410	\$ 1,570,456.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)

Name of organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT
COUNCIL, INC.

Employer identification number

71-0388927

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
		Cohodulo D /Farro O	00 000 E7 or 000 DE\ /2011\			

Schedule B (Form 990, 990-EZ, or 990-PF) (2011) Name of organization Employer identification number CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC. 71-0388927 Part III religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the Exclusively religious, charitable, etc., individual contributions to section of (C)(1), (0), or (10) organization year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. `from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2011 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC.

Employer identification number 71-0388927

Pai	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor o		
	• •		
Pai			
1	Purpose(s) of conservation easements held by the organization		·
	Preservation of land for public use (e.g., recreation or e		corically important land area
	Protection of natural habitat	Preservation of a certif	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	of a conservation easement on the last
	day of the tax year.		
	, ,		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			l
c	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		I
3	Number of conservation easements modified, transferred, rel		
	year <b>&gt;</b>	, , ,	3
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and e		
8	Does each conservation easement reported on line 2(d) abov		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIV, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	•	,
	conservation easements.		
Pai	rt III Organizations Maintaining Collections of	f Art, Historical Treasures, or Ot	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statem	ent and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	nibition, education, or research in furtherar	nce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descril	bes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of pub	olic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		• \$
2	If the organization received or held works of art, historical treat		
	the following amounts required to be reported under SFAS 1:		
а	Revenues included in Form 990, Part VIII, line 1		• \$
b	Assets included in Form 990, Part X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.  $^{132051}_{01\text{-}23\text{-}12}$ 

Schedule D (Form 990) 2011

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC. 71-0388927 Page 2 Schedule D (Form 990) 2011 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition Loan or exchange programs а b Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990. Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **b** If "Yes." explain the arrangement in Part XIV and complete the following table: Amount c Beginning balance 1c d Additions during the year 1d Distributions during the year 1e Ending balance 1f 2a Did the organization include an amount on Form 990, Part X, line 21? Yes b If "Yes," explain the arrangement in Part XIV. **Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (c) Two years back (d) Three years back (e) Four years back (a) Current year (b) Prior year **1a** Beginning of year balance Contributions Net investment earnings, gains, and losses Grants or scholarships Other expenditures for facilities and programs Administrative expenses g End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: Board designated or quasi-endowment Permanent endowment Temporarily restricted endowment ▶ The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No (i) unrelated organizations 3a(i) (ii) related organizations 3a(ii) b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIV the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other (b) Cost or other (c) Accumulated (d) Book value basis (investment) basis (other) depreciation 31,639. 31,639. 1a Land

> 2,446,180. Schedule D (Form 990) 2011

2,297,068.

111,396.

115,772.

531,069.

2,412,840.

642,465.

6.077.

b Buildingsc Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

COTTN	ICTL	TNTC
C.COLDIN	M. I II.	1 1 1 1 1 1

71-0388927 Page 3 Schedule D (Form 990) 2011 Part VII Investments - Other Securities. See Form 990, Part X, line 12 (a) Description of security or category (c) Method of valuation: (b) Book value (including name of security) Cost or end-of-year market value (1) Financial derivatives Closely-held equity interests Other (B) (C) (D) (E) (F) (G) (H) (I)Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) Part VIII Investments - Program Related. See Form 990, Part X, line 13. (c) Method of valuation: (a) Description of investment type (b) Book value Cost or end-of-year market value (1) (2)(3)(4)(5) (6)(7)(8) (9)(10)Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2)(3)(4) (5) (6)(7)(8)(9) (10)Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) Other Liabilities. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (1) Federal income taxes (2)(3)(4) (5)(6)(7)(8) (9)(10)

FIN 48 (ASC 740).

132053 01-23-12

Schedule D (Form 990) 2011

Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)

Schedule D (Form 990) 2011	COUNCIL,	INC.	
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Sche	edule D (Form 990) 2011 COUNCIL, INC.			71-	0388927 F	⊃age <b>4</b>
	rt XI Reconciliation of Change in Net Assets from Form 990 t	o Audited	Financial Sta	itemen	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		18,800,4	<del>1</del> 15.
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		16,718,7	755.
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3		2,081,6	560.
4	Net unrealized gains (losses) on investments					
5	Donated services and use of facilities					
6	Investment expenses					
7	Prior period adjustments					
8	Other (Describe in Part XIV.)					
9	Total adjustments (net). Add lines 4 through 8		9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 a	and 9	10		2,081,6	560.
Pai	rt XII Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue per	Retur		
1	Total revenue, gains, and other support per audited financial statements			1	19,204,6	574.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains on investments	2a				
b	Donated services and use of facilities	2b	371,427	7.		
С	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIV.)	2d	32,832	2.		
е	Add lines 2a through 2d			. 2e	404,2	
3	Subtract line 2e from line 1			3	18,800,4	<u> 115.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIV.)	4b				_
С	Add lines 4a and 4b			4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	18,800,4	<u> 115.</u>
Pa	rt XIII Reconciliation of Expenses per Audited Financial Stater					
1	Total expenses and losses per audited financial statements			1	17,123,0	)14.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1	251 405	,		
а			371,427	<u>' -                                    </u>		
b	Prior year adjustments			_		
С	Other losses		20.020	$\dashv$		
d	, , , , , , , , , , , , , , , , , , , ,		32,832		404	250
е	Add lines 2a through 2d				404,2	
3	Subtract line 2e from line 1			3	16,718,7	/ 55 •
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1				
	Investment expenses not included on Form 990, Part VIII, line 7b			_		
	Other (Describe in Part XIV.)	4b		_		0
	Add lines 4a and 4b			4c	16 710 5	0.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	16,718,7	/ 55 •
	rt XIV Supplemental Information					
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	•				Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also con					
PAI	RT X, LINE 2: THE ORGANIZATION QUALIFIES $ ilde{ extit{A}}$	AD AN C	KGANIZATI	LON E	VUML.I.	

FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND A SIMILAR STATE STATUTE AND IS NOT SUBJECT TO TAX AT THE ENTITY LEVEL FOR FEDERAL AND STATE INCOME TAX PURPOSES. THE ORGANIZATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE PROVISIONS OF FASB CODIFICATION TOPIC INCOME TAXES. FASB CODIFICATION TOPIC INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES AND REQUIRES THE ORGANIZATION TO RECOGNIZE IN THEIR FINANCIAL STATEMENTS THE IMPACT OF A

Schedule D (Form 990) 2011

Part XIV Supplemental Information (continued)

TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, IF THAT

POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED UNDER AUDIT, BASED ON THE

TECHNICAL MERITS OF THE POSITION. MANAGEMENT HAS ASSESSED THE TAX

POSITIONS OF THE ORGANIZATION AND DETERMINED THAT NO POSITIONS EXIST THAT

REQUIRE ADJUSTMENT OR DISCLOSURE UNDER THE PROVISIONS OF FASB CODIFICATION

TOPIC INCOME TAXES.

THE ORGANIZATION FILES INFORMATIONAL RETURN OF ORGANIZATION EXEMPT FROM

INCOME TAX (FORM 990) IN THE U.S. FEDERAL JURISDICTION AND ARKANSAS. WITH

FEW EXCEPTIONS, THE ORGANIZATION IS NO LONGER SUBJECT TO U.S. FEDERAL,

STATE OR LOCAL INFORMATIONAL RETURN EXAMINATIONS BY TAX AUTHORITIES FOR

THE YEARS BEFORE SEPTEMBER 30, 2009.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON SALE OF ASSETS 32,832.

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

LOSS ON SALE OF ASSETS 32,832.

### **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

**ZUII** 

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Inspection

Employer identification number Name of the organization CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT 71-0388927 COUNCIL, INC. Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants а Internet and email solicitations □ Solicitation of government grants
 □ b Special fundraising events c Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or Yes ∐ No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts tò (or retained by) (ii) Activity to (or retained by) have custody fundraiser or entity (fundraiser) from activity or control of contributions? organization listed in col. (i) Yes No List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

132081 01-23-12

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

### CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

Schedule G (Form 990 or 990-EZ) 2011 COUNCIL, INC.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000

71-0388927 Page 2

		of fundraising event contributions and g	(a) Event #1	(b) Event #2	(c) Other events	
				(b) Event #2	NONE	(d) Total events (add col. (a) through
			FOOD BANK			col. <b>(c)</b> )
ne			(event type)	(event type)	(total number)	(-)/
Revenue	1	Gross receipts	69,981.			69,981
	2	Less: Charitable contributions	69,981.			69,981
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
es	5	Noncash prizes				
:xbeus	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 throug				(
Do	11 rt l	Net income summary. Combine line 3, colum <b>III Gaming.</b> Complete if the organization	nn (d), and line 10	000 Dest IV line 10 es		
Га			answered res to form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant	T	(d) Total gaming (add
Kevenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
š				gpg		
	1	Gross revenue				
200	2	Cash prizes				
Experi	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
		,	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		<b>&gt;</b>	(
	8	Net gaming income summary. Combine line	1, column d, and line 7		<b>&gt;</b>	
	_					
		ter the state(s) in which the organization opera	_	-1-10		V N.
		the organization licensed to operate gaming and No," explain:		states?		Yes No
	_					
		ere any of the organization's gaming licenses r Yes," explain:	•	-	year?	Yes No
	_					
	_					
		1-23-12				orm 990 or 990-EZ) 201

### CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

Schedule G (Form 990 or 990-EZ) 2011 COUNCIL, INC.	71-0	3889	927	Page 3
11 Does the organization operate gaming activities with nonmembers?		☐ <b>\</b>	es	No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other er	itity formed			
to administer charitable gaming?		<u>\</u>	es/	No No
13 Indicate the percentage of gaming activity operated in:				
a The organization's facility		13a		%
<b>b</b> An outside facility		13b		%
14 Enter the name and address of the person who prepares the organization's gaming/special events be	ooks and records:			
Name ▶				
Address				
15a Does the organization have a contract with a third party from whom the organization receives gaming	revenue?		es/	☐ No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶\$	and the amount			
of gaming revenue retained by the third party > \$				
c If "Yes," enter name and address of the third party:				
Name				
Address ▶				
16 Gaming manager information:				
Name ▶				
Gaming manager compensation > \$				
Description of services provided				
Director/officer Employee Independent contractor				
17 Mandatory distributions:				
a Is the organization required under state law to make charitable distributions from the gaming proceed		<u> </u>	_	<b>—</b>
retain the state gaming license?		<b>\</b>	es	No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organiza	tions or spent in the			
organization's own exempt activities during the tax year > \$		1.(.)		
<b>Part IV</b> Supplemental Information. Complete this part to provide the explanations required by Part  Supplemental Information. Complete this part to provide the explanations required by Part  Supplemental Information.				
lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any	additional information	(see ir	ISTruct	ions).

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

COUNCIL,	INC.						71-0388	3927
Part I General Information on Grants a	and Assistance					•		
1 Does the organization maintain records	to substantiate the	amount of the grants	s or assistance, the	e grantees' eligibili	ty for the grants or as:	sistance, and the select	ion	
criteria used to award the grants or assi	stance?						X Yes	No
2 Describe in Part IV the organization's pr								
Part II Grants and Other Assistance to	Governments and	d Organizations in th	e United States.	Complete if the org	anization answered "	Yes" to Form 990, Part I	V, line 21, for any	
recipient that received more than	\$5,000. Check this	s box if no one recipie	nt received more th	nan \$5,000. Part I	I can be duplicated if	additional space is need	ded	<b>▶</b> □
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance	nt
2 Enter total number of section 501(c)(3) a	and government or	ganizations listed in th	ne line 1 table	1	1	1	<b>&gt;</b>	
3 Enter total number of other organization								

Page 2

COUNCIL, INC.	CILITITE CILD		COLLICIALI	22 122 112111	
	COUNCIL,	INC.			

CRAWFORD-SERASTIAN COMMINITY DEVELOPMENT

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance					
					THE RIVER VALLEY REGIONAL FOOD					
					BANK PROVIDES FOOD TO					
PARTICIPATING AGENCIES  FOOD AND OTHER ASSISTANCE 30378 0. 10,349,093.FAIR MARKET VALUE THROUGHOUT SEVEN COUNT										
FOOD AND OTHER ASSISTANCE	30378	0.	10,349,093.	FAIR MARKET VALUE	THROUGHOUT SEVEN COUNTIES WHO					
					PROVIDE HOUSING ASSISTANCE AND					
UTILITY, WEATERIZATION AND HOUSING ASSISTANCE	7422	0.	3,815,528.	FAIR MARKET VALUE	WEATHERIZATION TO THE NEEDY.					
Part IV Supplemental Information. Complete this part to provi	de the informatio	n required in Part I,	line 2, and any other	additional information.						
SCHEDULE I, PART I, LINE 2: THE FI	NANCIAL :	DIRECTOR R	EVIEWS ALL	EXPENDITURES						
AND EACH GRANT AWARD ON AT LEAST A	MONTHLY	BASIS TO	ENSURE THA	T FINANCIAL						
PROVISIONS ARE BEING COMPLIED WITH	AND THA	T NO FEDER	AL EXPENDE	TURES HAVE						
BEEN MADE FOR DISALLOWED COSTS.										
(F) DESCRIPTION OF NON-CASH ASSIST	NAMOR. MU	E DT17ED 173	TIEV DECTO	NAI EOOD						
(F) DESCRIPTION OF NON-CASE ASSIST	ANCE: TH	E KINEK VA	TUDEI KEGIO	MWH LOON						

WHO PROVIDED IT DIRECTLY TO THE HUNGRY AND UNDERNOURISHED.

BANK PROVIDES FOOD TO PARTICIPATING AGENCIES THROUGHOUT SEVEN COUNTIES

# SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC.

Employer identification number 71-0388927

Pai	T I Types of Property	-							
		(a)	(b)	(c)	(d)				
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of de noncash contribu		_	to.	
		арріісаріе		Form 990, Part VIII, line 1g	Horicasii contribt	ilion ai	mount	.5	
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial	Х	1	2,097,250.	FAIR MARKET	VA	LUE		
17	Real estate - Other								
18	Collectibles								
19	Food inventory	Х	27,945	9,812,758.	FAIR MARKET	VA	LUE		
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other ()								
26	Other ()								
27	Other ()								
28	Other ()								
29	Number of Forms 8283 received by the organia		•						
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement <b>29</b>					
							Yes	No	
30a	During the year, did the organization receive b								
	at least three years from the date of the initial		•	•					
	the entire holding period?					30a		X	
b	If "Yes," describe the arrangement in Part II.							77	
31	Does the organization have a gift acceptance					31		X	
32a	Does the organization hire or use third parties	or related or	rganizations to soli	cit, process, or sell noncash				3.7	
	contributions?					32a		X	
	If "Yes," describe in Part II.		_						
33	If the organization did not report an amount in	column (c) 1	for a type of prope	rty for which column (a) is ch	necked,				
	describe in Part II.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT

Employer identification number 71-0388927

COUNCIL, INC.	71-0388927
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION	N MISSION:
IS TO MAKE IMPROVEMENTS IN THE LIVES OF LOW INCOME IN	NDIVIDUALS AND
FAMILIES AND THE COMMUNITIES IN WHICH THEY LIVE.	
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATI	ON MISSION:
ACHIEVED.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
MISCELLANEOUS	
EXPENSES \$ 3,654,798. INCLUDING GRANTS OF \$ 0. RE	EVENUE \$ 459,372.
FORM 990, PART VI, SECTION B, LINE 11: PRIOR TO SUBMI	ISSION, THE FORM 990
IS REVIEWED BY ALL RESPONSIBLE PARTIES.	
FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS	S ARE REQUIRED TO
DISCLOSE ANY POSSIBLE CONFLICT OF INTEREST PRIOR TO S	SERVING ON BOARD.
FORM 990, PART VI, SECTION C, LINE 19: AUDITED FINANCE	CIAL STATEMENTS AND
FORM 990 ARE AVAILABLE UPON REQUEST.	
FORM 990, PART XII, LINE 2C	
THE PROCESS OF REVIEWING 990 HAS NOT CHANGED FROM PRI	OR YEAR.

**Depreciation and Amortization** (Including Information on Listed Property)

► See separate instructions. ► Attach to your tax return. OMB No. 1545-0172

990

Attachment Sequence No. **179** Identifying number

Department of the Treasury
Service Service (99) Name(s) shown on return

Business or activity to which this form relates

	WFORD-SEBASTIAN CON	MMUNITY D		M 990 PA	AGE 10		71-0388927
Part	I Election To Expense Certain Prope	rty Under Section 1	79 Note: If you have any lis	ted property, co	omplete Part	V before yo	u complete Part I.
1 Ma	aximum amount (see instructions)					1	500,000.
<b>2</b> To	tal cost of section 179 property plac						
	reshold cost of section 179 property						2,000,000.
	eduction in limitation. Subtract line 3						
	llar limitation for tax year. Subtract line 4 from line						
6	(a) Description of pr	operty	(b) Cost (busin	iess use only)	(c) Elected	cost	
<b>7</b> Lis	sted property. Enter the amount from	line 29		7			
<b>8</b> To	tal elected cost of section 179 prope	erty. Add amounts	in column (c), lines 6 and	7		8	
<b>9</b> Te	ntative deduction. Enter the <b>smaller</b>	of line 5 or line 8				9	
	arryover of disallowed deduction from						
<b>11</b> Bu	isiness income limitation. Enter the s	maller of business	s income (not less than ze	ro) or line 5		11	
<b>12</b> Se	ection 179 expense deduction. Add li	nes 9 and 10, but	do not enter more than li	ne 11		12	
	arryover of disallowed deduction to 2			▶ 13			
	Do not use Part II or Part III below fo	r listed property. I	nstead, use Part V.				
Part	Special Depreciation Allowa	nce and Other D	<b>epreciation (Do not</b> inclu	de listed propei	ty. <b>)</b>		
<b>14</b> Sp	ecial depreciation allowance for qua	lified property (oth	ner than listed property) p	aced in service	during		
th	e tax year					14	
<b>15</b> Pr	operty subject to section 168(f)(1) ele	ection				15	
<b>16</b> Ot	her depreciation (including ACRS)					16	
Part	MACRS Depreciation (Do no	ot include listed pr	operty.) (See instructions	.)			
			Section A				
<b>17</b> M	ACRS deductions for assets placed i	n service in tax ye	ears beginning before 201	1	<u></u>	<u></u> 17	44,302.
<b>18</b> If y	ou are electing to group any assets placed in ser	vice during the tax year	into one or more general asset acc	ounts, check here _	<u></u> ▶ ∟		
	Section B - Assets		e During 2011 Tax Year	Using the Gene	eral Deprecia	tion Syste	m
	(a) Classification of property	(b) Month and year placed in service	<ul><li>(c) Basis for depreciation</li><li>(business/investment use only - see instructions)</li></ul>	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property						
b	5-year property						
С	7-year property						
d	10-year property						
e	15-year property						
f	20-year property						
g	25-year property			25 yrs.		S/L	
		/		27.5 yrs.	MM	S/L	
h	Residential rental property	/		27.5 yrs.	MM	S/L	
		/		39 yrs.	MM	S/L	
i	Nonresidential real property	/		ĺ	MM	S/L	
	Section C - Assets F	Placed in Service	During 2011 Tax Year U	sing the Altern	ative Depred	iation Sys	tem
20a	Class life					S/L	
b	12-year			12 yrs.		S/L	
	40-year	/		40 yrs.	MM	S/L	
С					•		
	<b>IV</b> Summary (See instructions.)						
Part		e 28				21	
Parl 21 Lis	sted property. Enter amount from line		es 19 and 20 in column (c	), and line 21.		21	
<b>Part</b> 21 Lis 22 To	sted property. Enter amount from line stal. Add amounts from line 12, lines	14 through 17, lin	es 19 and 20 in column (g	•			44,302.
<b>Pari</b> 21 Li: 22 To Er	sted property. Enter amount from line	14 through 17, lin of your return. Pa	es 19 and 20 in column (g artnerships and S corpora	•			44,302.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form **4562** (2011)

### Form 4562 (2011)

		CITIMI OILD	DHDMDIIM	COMMONTIL			
orm 4562	(2011)	COUNCIL,	INC.			71-0388927	Page 2
Part V		lude automobiles,	certain other vehicle	es, certain compute	rs, and property used for er	ntertainment, recreation	, or
	amusement )						

_	through (c) of Section A		on and Other					nstruc	tions for li	mits for	passeng	er auton	nobiles.)		
248	Do you have evidence to	support the bu	siness/investme	nt use cl	aimed?	Y	es	No	<b>24b</b> If "Y	es," is t	he evide	nce writ	ten?	Yes	No
	(a) Type of property (list vehicles first )	(b) Date placed in service	(c) Business/ investment use percentag	je of	(d) Cost or ther basis	Bas	(e) sis for depressiness/invesuse only	eciation stment	(f) Recovery period	Me	( <b>g)</b> thod/ vention	Depre	( <b>h)</b> eciation uction	Ele sectio	(i) cted on 179 ost
<u>25</u>	Special depreciation all	owance for q	ualified listed	oroperty	/ placed	in servi	ce durin	g the ta	ax year ar	ıd					
	used more than 50% in	a qualified b	usiness use					- 			. 25				
26	Property used more that									_					
		: :	9/	6											
		: :	9/	6											
		: :	9/	6											
27	Property used 50% or	less in a quali	fied business	use:											
		1 1	%	6						S/L -					
		: :	%	6						S/L -					
			%	6						S/L -					
28	Add amounts in column	n (h), lines 25	through 27. Er	nter her	e and or	n line 21,	, page 1				. 28				
29	Add amounts in column	n (i), line 26. E	nter here and	on line	7, page	1							. 29		
If y	mplete this section for volumer on provided vehicles to use vehicles.												ing this s	section f	or
_				(	a)	(1	b)		(c)	(	d)	(	e)	(-	f)
30	Total business/investment	miles driven d	uring the		nicle		-, hicle	V	ehicle	1 '	hicle		nicle		icle
	year (do not include com		*												
31	Total commuting miles														
	Total other personal (no														
	driven	-	•												
33	Total miles driven durin														
	Add lines 30 through 3														
34	Was the vehicle availab			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
	during off-duty hours?	·													
35	Was the vehicle used p														
	than 5% owner or relat	ed person?													
36	Is another vehicle availa														
	use?														
		Section C	- Questions fo	or Emp	loyers V	Vho Pro	vide Vel	nicles	for Use b	y Their	Employe	ees			
Ans	swer these questions to	determine if	you meet an ex	xception	n to com	pleting 9	Section	B for v	ehicles us	ed by e	mployee	s who <b>a</b>	re not m	ore thar	า 5%
ow	ners or related persons.														
37	Do you maintain a writt	en policy stat	ement that pro	ohibits a	all perso	nal use d	of vehicl	es, incl	uding cor	nmuting	, by you	r		Yes	No
	employees?														
38	Do you maintain a writt														
	employees? See the in:														
39	Do you treat all use of v	ehicles by er	mployees as pe	ersonal	use?										
40	Do you provide more th														
	the use of the vehicles,														
41	Do you meet the requir														
_	Note: If your answer to	37, 38, 39, 4	0, or 41 is "Yes	s," do n	ot comp	lete Sec	tion B fo	r the c	overed ve	hicles.					
P	art VI Amortization														
	(a) Description of		Date a	(b) amortization begins		(c) Amortizab amount	ole t		(d) Code section		(e) Amortiza period or per	tion	Ar fo	(f) nortization r this year	
<u>42</u>	Amortization of costs the	nat begins du	ring your 2011	tax yea	ar:					-					
				<u> </u>	-			+							
_				<u> </u>								16			
	Amortization of costs the											43			
<u>44</u>	Total. Add amounts in	column (f). Se	ee the instructi	ons for	where to	o report						44			

### Form **8868**

(Rev. January 2012)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

• If you	are filing for an Automatic 3-Month Extension, comple	te only Pa	rt I and check this box			► X
• If you	are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II (on page 2 of	this form).		
Electron	omplete Part II unless you have already been granted ic filing (e-file). You can electronically file Form 8868 if you file Form 990-T), or an additional (not automatic) 3-mo	you need a	a 3-month automatic extension of til	me to file (6	6 months for a cor	
	o file any of the forms listed in Part I or Part II with the ex					
	Benefit Contracts, which must be sent to the IRS in page	•	,			
	v.irs.gov/efile and click on e-file for Charities & Nonprofits		(see instructions). For more details	OIT LITE CIE	ctrorne ming or trus	101111,
Part I			submit original (no conies ne	eded)		
	ation required to file Form 990-T and requesting an autor					
Part I on				•		
All other	ny corporations (including 1120-C filers), partnerships, REM come tax returns.					
Type or print	Name of exempt organization or other filer, see instru CRAWFORD-SEBASTIAN COMMUNI		VELOPMENT		r identification nun	, ,
File by the	COUNCIL, INC.			X	71-03889	27
File by the due date fo filing your return. See	Number, street, and room or suite no. If a P.O. box, s P.O BOX 4069	ee instruc	tions.	Social se	curity number (SS	N)
instructions	City, town or post office, state, and ZIP code. For a for FORT SMITH, AR 72914	oreign add	ress, see instructions.			
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)			0 1
Applicat		Return	Application			Return
Is For		Code	Is For			Code
Form 99	n	01	Form 990-T (corporation)			07
Form 99		02	Form 1041-A			08
Form 99		01	Form 4720			09
Form 99		04	Form 5227			10
	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	0-T (trust other than above)	06	Form 8870			12
	SALLY FISHER					
• The b	ooks are in the care of > 4831 ARMOUR ST	REET -	- FORT SMITH, AR 7	2914		
	hone No. ► 479-785-2303		FAX No. ▶			
	organization does not have an office or place of busines	s in the Ur				
	is for a Group Return, enter the organization's four digit					check this
box >						
<b>1</b>   re	equest an automatic 3-month (6 months for a corporation					
	4 - 0040		tion return for the organization nam		The extension	
is	for the organization's return for:		-			
<b>&gt;</b>	calendar year or					
<b>&gt;</b>	X tax year beginning OCT 1, 2011	, an	d ending SEP 30, 2012		_ ·	
2 If t	he tax year entered in line 1 is for less than 12 months, o	heck reas	on: Initial return	Final retur	n	
	Change in accounting period					
	his application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	nter the tentative tax, less any	0-	Φ.	0.
nonrefundable credits. See instructions.  3a \$						
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and						0.
estimated tax payments made. Include any prior year overpayment allowed as a credit.  3b \$						
by	lance due. Subtract line 3b from line 3a. Include your pa using EFTPS (Electronic Federal Tax Payment System).	See instru	ctions.	3с	\$	0.
Caution	. If you are going to make an electronic fund withdrawal v	with this Fo	orm 8868, see Form 8453-EO and F	orm 8879-	EO for payment in	structions.
I HA I	For Privacy Act and Paperwork Reduction Act Notice	see Instr	uctions		Form 8868 (F	Rev 1-2012)

123841 01-04-12

## Form 8879-EO

### IRS e-file Signature Authorization for an Exempt Organization

, 2011, and ending <u>SEP 30</u> ,20 12 For calendar year 2011, or fiscal year beginning OCT 1

OMB No. 1545-1878

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records.

See instructions.

Employer identification number

Name of exempt organization CRAWFORD-SEBASTIAN COMMUNITY DEVELOPMENT COUNCIL, INC.

71-0388927

Name and title of officer

MARK WHITMER

EXECUTIVE DIRECTOR

Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more

than 1 line in Part I.		18800415
1a Form 990 check here   b Total revenue, if any (Form 990, Part VIII, column (A), line 12)  2a Form 990-EZ check here   b Total revenue, if any (Form 990-EZ, line 9)  b Total tax (Form 1120-POL, line 22)	20	
h Tax hased on investment income (Form 990-PF, Part VI, line 5)	4b	
5a Form 8868 check here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	30	

**Declaration and Signature Authorization of Officer** 

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

X I authorize	BEALL	BARCLAY	28	COMPANY,	PLC,	CPA
				EDO Street DO	100.0	

to enter my PIN

17799

**FRO firm name** 

Enter five numbers, but do not enter all zeros

as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature

**Certification and Authentication** Part III

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

71142417081

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

Date > 05/09/13

**ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions. 12-01-11

Form 8879-EO (2011)